

# UALP Fellowship Application

*The Urban Arts Leadership Program is a program of the Greater Baltimore Cultural Alliance*

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## LETTERS OF RECOMMENDATION GUIDELINES

### **RECOMMENDATION INSTRUCTIONS:**

The Urban Arts Leadership Program (UALP) creates a more diverse and inclusive landscape in arts administration by supporting the professional development of exceptional rising leaders who aim to take on leadership positions in cultural organizations throughout Maryland. Ideal candidates will demonstrate:

- A readiness to take full advantage of the professional development opportunities that will be offered throughout the program
- A commitment to increasing the participation of groups that have been historically underrepresented, particularly those of color, in the management of cultural and artistic organizations

In your recommendation, please be sure to describe:

- Your overall assessment of the candidate
- At least one example in which you have experienced this candidate's leadership skills
- The candidate's potential to impact the cultural field in a positive way

NOTE: Your letter should include your name, title, email address and phone number, and must not exceed two pages. Additional pages will not be forwarded to the selection panel.

**Once completed, please sign and date the letter, and save the file as a PDF labeled accordingly: "ApplicantLastName\_ApplicantFirstName\_UALP\_REC.pdf"**

**The Letter of Recommendation Deadline is Sunday, April 30, 2017 11:59 P.M. Eastern Time.**

**UNSIGNED AND/OR LATE RECOMMENDATIONS WILL NOT BE ACCEPTED.**